## **Case Example 4:**

## **Industry Norms for Work Hours**

There are over 200 U.S. industries that produce software applications. As with countries, work hour patterns vary widely by industry and also by company.

The hardest working industry sector is that of start-up technology companies. The lowest working industry sector is that of state governments. Here too users of SRM can provide their own local data on work hour patterns.

Example 4: Ho	w Software Risk Master	r (SRM) Evalua	tes Unpaid Overtime	and Indust	try Work Norms		
_							
	Java Language	for all 3 Cases					
		1000 function points for all 3 Cases					
	-	\$10,000 per month for all 3 Cases					
		Iterative development for all 3 Cases					
		Industry norms for work hours, unpaid overtime					
			f IFPUG function poin	nt metrics			
	- , · <b>0</b>						
	State government	nmercial Bank	Tech Startup				
Monthly work					Industry work		
hours	117	135	191		hours vary widely		
	,	00			, ,		
Team experience					Team experience		
level	Below average	Average	Expert		varies widely		
		3	•				
Application					Complexity varies		
complexity	Average	Average	Average		widely		
		3			·		
Unpaid overtime					<b>Unpaid overtime</b>		
hours	0.00	6.00	16.00		varies widely		
					·		
Total monthly					Total work hours		
work hours	117.00	141.00	207.00		vary widely		
	·	-	·				
Software team					<b>Team size reflects</b>		
size	7.00	6.50	6.00		experience		

Software				Schedules reflect monthly work
schedule months	16.94	16.00	12.00	hours; experience
				77.00
Software effort				Effort reflects monthly work
months	162.00	115.00	71.00	hours; experience
			,	, <b>1</b>
Software effort				Long work hours
hours	18,954	16,206	14,904	shorten schedules
				Costs reflect
Software				monthly work
development \$	\$1,617,000	\$1,149,000	\$708,000	hours; experience
				Costs per FP reflect
				monthly work
Software \$ per FP	\$1,617.00	\$1,149.00	\$708.00	hours; experience
				Work hours per FP
Work hours per				do not reflect local
FP	18.92	16.20	14.90	work hours
				Function points per
<b>Function points</b>				month reflect local
per month	6.18	8.70	14.08	work hours
				100
				LOC per month reflect local work
LOC per month	329.22	463.77	746.54	hours; experience
•	<i>3</i> /	. 0 //	, , , , ,	, <b>*</b>
		END OF EXAMP	IE	
		END OF EXAMP.	LE	

	Table 1:	U.S. Industry Ra	nges of Work	Hours and	d Unpaid Ho	ours ner M
	Tubic II		inges of Work	110urs un		ours per m
			Software	Software	Software	Percent
			Work	Unpaid	total	of
			hours	overtime	hours	Average
	U.S. Indi	istry segments	per month		per month	Work hrs.
		, 3		1	-	
1	Startup te	chnology compani	191.67	16.00	207.67	150.48%
		y companies	175.00	14.00	189.00	136.96%
3	Computer	games	165.00	8.00	173.00	125.36%
4	Open source		160.42	8.00	168.42	122.04%
5	Web/cloud		150.00	8.00	158.00	114.49%
6	Bioengine	ering/medicine	147.50	10.00	157.50	114.13%
7	Fixed-prio	e contracts	138.28	12.00	150.28	108.90%
8	Managem	ent consulting	142.00	8.00	150.00	108.70%
9	Outsource	contractors	140.13	8.00	148.13	107.34%
10	Manufacti	ıring	136.44	6.00	142.44	103.22%
11	Finance/i	nsurance	134.59	6.00	140.59	101.88%
12	Telecom		134.59	6.00	140.59	101.88%
13	Entertain	nent	132.75	6.00	138.75	100.54%
14	U.S. Ave	rage	132.00	6.00	138.00	100.00%
15	Wholesale	/retail	131.00	6.00	137.00	99.28%
	Health car	·e	130.00	4.00	134.00	97.10%
	Avionics		129.06	4.00	133.06	96.42%
	Energy		127.29	4.00	131.29	95.14%
	Profit-center projects		125.38	4.00	129.38	93.75%
	Time & material contracts		129.06	0.00	129.06	93.52%
	Education		123.53	2.00	125.53	90.96%
	Federal government		123.53	0.00	123.53	89.52%
23	Cost-center projects		119.84	2.00	121.84	88.29%

24	Defense		121.69	0.00	121.69	88.18%	
25	State/local	government	117.26	0.00	117.26	84.97%	
	Average		142.61	7.20	149.81	108.56%	